



# Overcoming provider resistance to Cash & Counseling and other self-directed care programs: A toolkit for States

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## What Is Cash & Counseling?

- Offers Medicaid consumers who have disabilities more choices about how to get help at home
- Participants can manage a flexible budget and decide what mix of goods and services will best meet their personal care needs.
- In some states, children with developmental disabilities are also served.
- Participants may use their budgets to hire their own personal care aides as well as purchase items or services.

## What Is Cash & Counseling?

- Step 1: Consumers receive traditional assessment and care plan
- Step 2: A dollar value is assigned to that care plan
- Step 3: Consumers receive enough information to make choice between managing individualized budget or receiving traditional agency services

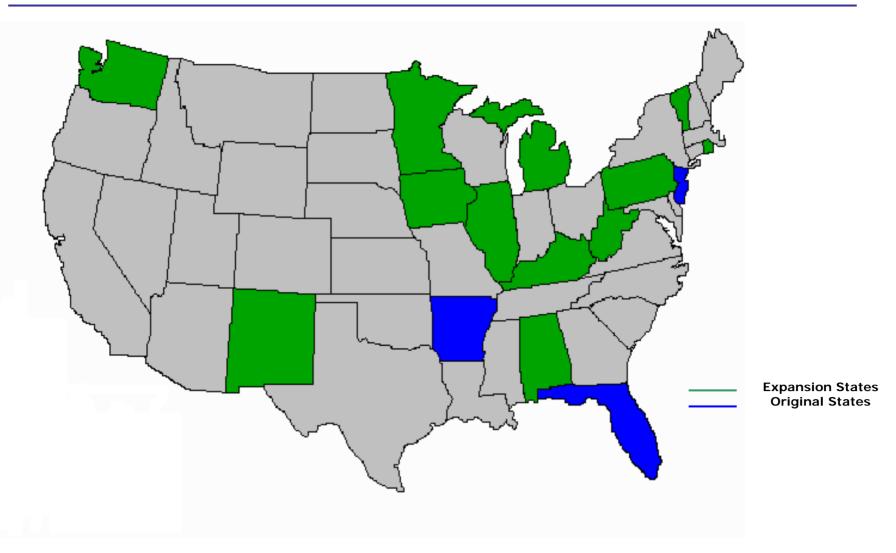
### What Is Cash & Counseling?

- Step 4: Consumer and counselor develop spending plan to meet consumer's personal assistance needs
- Step 5: Consumer gets financial management and counseling services (supports brokerage)

## Cash & Counseling: Program Overview

- Funders
  - □ The Robert Wood Johnson Foundation
  - □ US DHHS/ASPE
  - Administration on Aging
- Waiver and Program Oversight
  - □ Centers for Medicare and Medicaid Services
- National Program Office
  - Boston College Graduate School of Social Work
- Evaluator
  - Mathematica Policy Research, Inc.

## Original and Expansion Cash & Counseling States



#### The Problem: Provider Resistance

- Concerns over potential for fraud & abuse
- Concerns over potential loss of jobs
- Some provider agencies spread false information about the program
- Some agency workers posed as parent or family member, and attempted to thwart the participant becoming enrolled in Cash & Counseling

#### Provider Resistance Toolkit

- Burness hired to create toolkit states can use for provider resistance
- Gathered Best Practices from Cash & Counseling states that had experienced resistance
- Created messages that worked to ease concerns
- Spoke with providers who had a change of heart
- Can be used for states that implement self-directed care programs

#### Provider Resistance Toolkit

- □ Tips on working with provider organizations
- Template letter of introduction for providers, template frequently asked questions, template Power Point Presentation
- Sample case management references
- ☐ Graphics on consumer-directed care
- Sample presentation on self-direction

## Examples of Lessons Learned/Tips

- Educate providers on the various aspects of self-direction, its principles and findings from the program.
- Providers meet often. They typically have annual meetings.
   Get on the agenda and present.
- Enlist a provider who sees the benefits of the program to help deliver the message to other providers.

### Examples of Lessons Learned/Tips

- Tell stories about how the program helped real people. Don't just throw facts and numbers out at the providers.
- Washington is supplementing its case manager referral with what it calls "alternative outreach." This includes direct mailings, and a focus on consumer-based groups. The state is in the process of developing an outreach plan to meet with these groups as the opportunity arises.

## Sample Messages For Providers

- Together, we can give new options to people who aren't satisfied with their care and who may want to have more flexibility.
- Many agencies find themselves overburdened and understaffed, and unable to meet the needs and demands of some consumers.
- This program can help alleviate the pressure on your workforce and allow you to make the best use of your resources.

#### The Future

- New center to give states tools to implement a wide variety of consumer-directed care programs
- Will help states across the continuum of consumer-directed care
- Will build off lessons from the successful Cash & Counseling program

#### The Future

- □ Center will offer services such as:
  - Training
  - Technical assistance
  - Education
  - Research
  - Policy analysis
  - National participant network



## Thank you

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For more information: www.cashandcounseling.org

## Questions?

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